

12 Nov 2025

## REE CORPORATION. (REE)

### M&E segment drives solid profit expansion

- 3Q25 – Earnings surge on M&E strength
- 4Q25F - Power segment holds back growth
- Maintain the HOLD recommendation

#### Facts: 3Q25 - Solid profit growth

In 3Q25, REE recorded revenue of VND2,552bn (+26% yoy and +2% qoq), mainly driven by the M&E and power segments (figure 1).

Gross profit (GP) reached VND932bn (+36% yoy, figure 5), equivalent to a gross margin (GM) of 36.5% (+2.6%p yoy, figure 5). Consequently, NPAT came in at VND825bn (+47% yoy, figure 6), supported by (i) GM improvement; (ii) financial income rising 63% yoy to VND102bn; and (iii) despite G&A expenses increasing 14% yoy to VND125bn. Details by segment are as follows:

- **Power segment:** Revenue and GP reached VND1,265bn (+25% yoy, figure 1) and VND617bn (+2% yoy), respectively.
  - **Hydro power:** Production reached 2,149mn kWh (+26% yoy, figure 2), thanks to favorable weather conditions as the neutral phase is expected to persist until Sep-2026 (figure 8, 10). Accordingly, revenue and NPAT were VND809bn (+28% yoy, figure 3) and VND311bn (+31% yoy), respectively.
  - **Solar power:** Revenue was VND72bn (+18% yoy, figure 3), supported by higher average selling prices due to a still-elevated exchange rate, despite flat production. Consequently, NPAT rose to VND21bn (+40% yoy, figure 4) thanks to the reversal of corporate income tax (CIT) provisions related to tax incentives.
  - **Wind power:** Revenue recorded VND184bn (+25% yoy, figure 3) with production of 80mn kWh (+19% yoy, figure 2), benefiting from the neutral phase and improved selling prices. As a result, NPAT surged to VND42bn (+133% yoy, figure 4) due to these positive factors and a low base in 3Q24.
- **Water segment:** Revenue reached VND19bn (-42% yoy, figure 1) due to slightly lower clean water demand despite a 53% yoy rise in wholesale water prices. However, thanks to lower depreciation and financial costs, NPAT increased to VND91bn (+28% yoy).
- **M&E segment:** Revenue stood at VND969bn (+37% yoy, figure 1), mainly driven by REE M&E (VND782bn; +42% yoy) and REE Pro (VND77bn; +71% yoy). As REE started to recognize profit from several projects, NPAT reached VND68bn (+28% yoy).
- **Real estate segment:** Revenue and NPAT were VND299bn (+6% yoy, figure 1) and VND147bn (+35% yoy), respectively.

12M rating **HOLD (Maintain)**

12M TP

Up/Downside

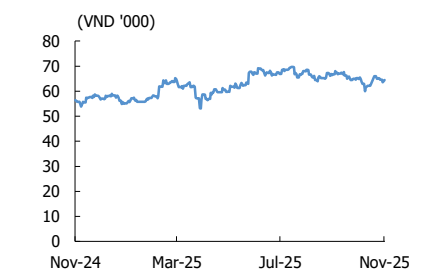
#### Stock data

|                                    |               |
|------------------------------------|---------------|
| VNIndex (12 Nov, pt)               | 1,632         |
| Stock price (12 Nov, VND)          | 64,500        |
| Market cap (USD mn)                | 1,326         |
| Shares outstanding (mn)            | 542           |
| 52-Week high/low (VND)             | 69,700/53,044 |
| 6M avg. daily turnover (USD mn)    | 2.19          |
| Free float / Foreign ownership (%) | 38.2/49.0     |
| Major shareholders (%)             |               |
| Platinum Victory PTE               | 41.46         |
| Nguyen Thi Mai Thanh               | 12.83         |

#### Performance

|                          | 1M    | 6M     | 12M    |
|--------------------------|-------|--------|--------|
| Absolute (%)             | (1.1) | 7.5    | 14.3   |
| Relative to VNIndex (%p) | 5.4   | (21.4) | (19.2) |

#### Stock price



Source: Bloomberg

- **Office leasing:** Revenue recorded VND298bn (+10% yoy, figure 1) thanks to higher average rental rates. Consequently, NPAT reached VND127bn (+18% yoy) due to improved GM and cost optimization.
- **Property development:** Revenue was VND1bn (-92% yoy, figure 1), as REE did not recognize sales from the Bo Xuyen project. However, NPAT reached VND20bn (10x yoy) after REE completed a partial divestment from Saigon Real Estate JSC.

**Table 1. Quarterly earnings snapshot in 3Q25**

(VND bn, %, %p)

|               | 3Q24  | 4Q24  | 1Q25  | 2Q25  | 3Q25  | QoQ | YoY |
|---------------|-------|-------|-------|-------|-------|-----|-----|
| Sales         | 2,029 | 2,336 | 2,068 | 2,514 | 2,552 | 2   | 26  |
| OP            | 633   | 973   | 897   | 828   | 937   | 13  | 48  |
| OP margin (%) | 31.2  | 41.7  | 43.4  | 33.0  | 36.7  | 3.7 | 5.5 |
| EBT           | 633   | 982   | 898   | 829   | 927   | 12  | 46  |
| NPAT          | 562   | 882   | 817   | 739   | 825   | 12  | 47  |

Source: FiinPro-X, Company data, KISVN

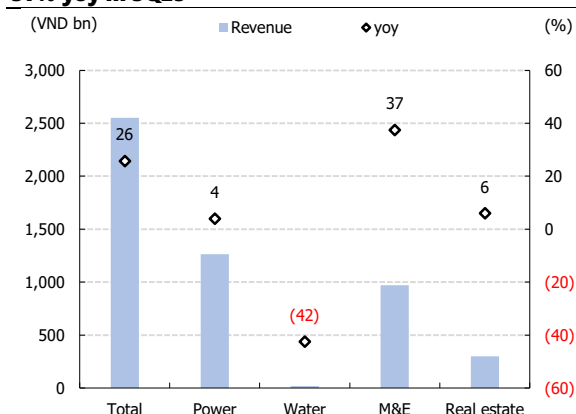
### Pros & cons: 4Q25F - Power segment softens earnings

In 4Q25F, we anticipate that REE could experience results that are not optimistic, with the main driver coming from M&E segments:

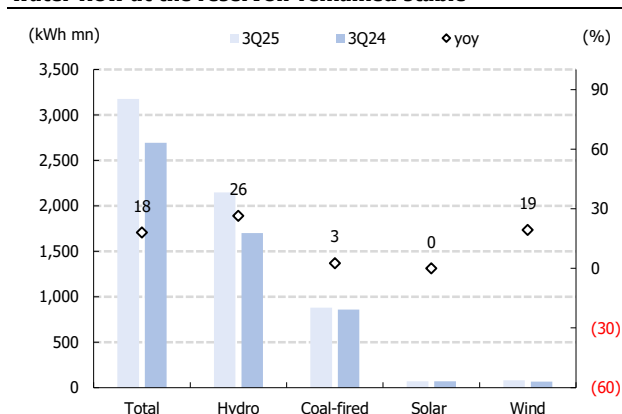
- **Power segment:** We estimate that in 4Q25F, REE's power segment may deliver weak performance, mainly due to a 10-20% yoy decline in the average selling price, in which FMP price (accounting for 2% of revenue) is expected to drop 50% yoy. Although production could improve notably as water inflows to reservoirs accumulated to November 2025 maintain an upward trend, the improvement may not be sufficient to offset the decline in selling prices.
- **Water segment:** The 4Q25F outlook is expected to remain stable, driven by sustained water consumption demand, as discussed above.
- **M&E segment:** We believe the M&E segment's outlook shows positive results thanks to expectations of newly signed contracts in the first 9 months of 2025 with ~VND3,407bn (+179% yoy).
- **Real estate segment:** We expect the segment's outlook to improve slightly in 4Q25F, supported by a higher occupancy rate in the office leasing segment (4Q24: 80%). However, the Light Square project is likely to remain weak during the quarter. Hence, we believe REE may fall short of its full-year growth target for this segment in 2025.

### Action: Maintain the HOLD recommendation

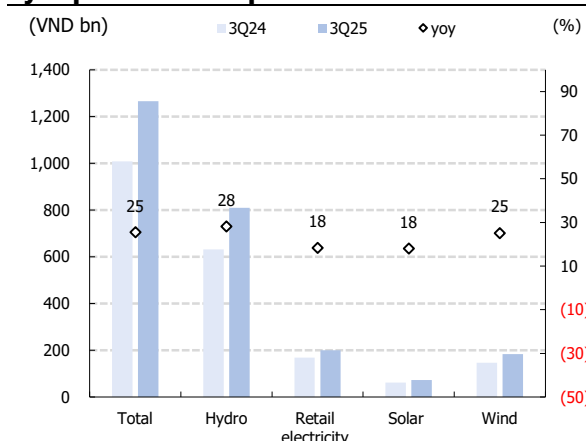
We believe that REE has a positive in the mid, and long-term. However, in the short term, we believed that REE's market price has almost reflected its intrinsic value. Therefore, we maintain a **HOLD** recommendation for REE in 2025F.

**Figure 1. The M&E segments drove revenue growth at 37% yoy in 3Q25**

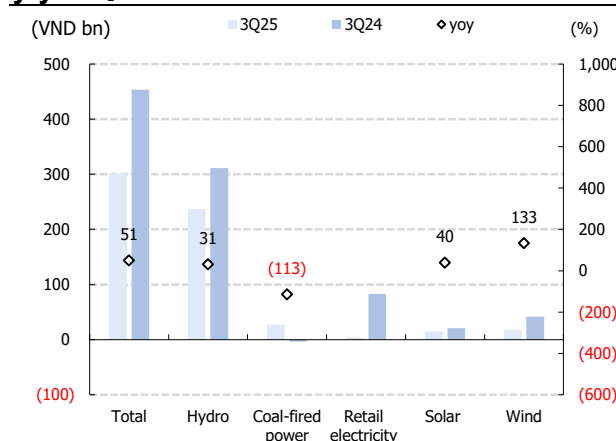
Source: Company data, FiinPro-X, KIS Research

**Figure 2. Hydropower production rose by 26% yoy as the water flow at the reservoir remained stable**

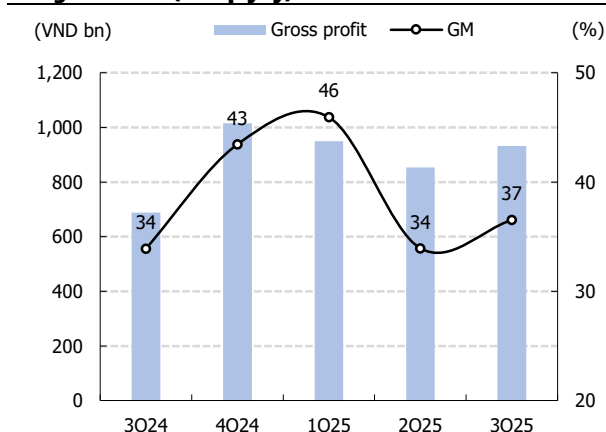
Source: Company data, FiinPro-X, KIS Research

**Figure 3. Power revenue was mainly driven by hydropower and wind power**

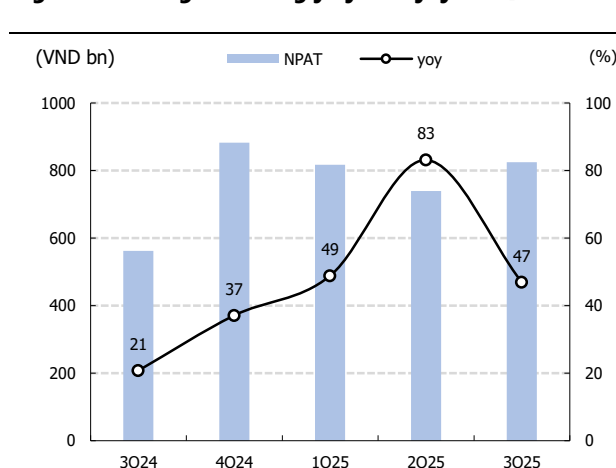
Source: Company data, FiinPro-X, KIS Research

**Figure 4. The wind segment's profit rose by as much as 133% yoy in 3Q25**

Source: Company data, FiinPro-X, KIS Research

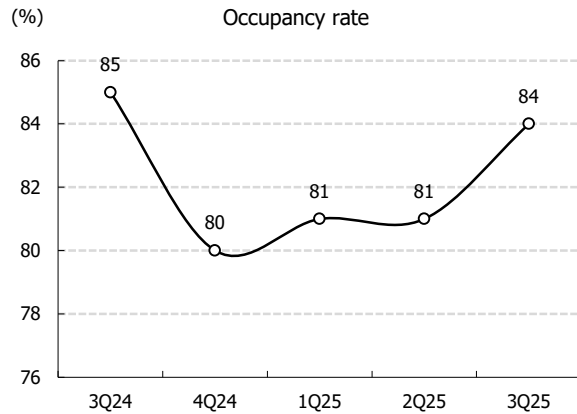
**Figure 5. ... gross profit recorded VND932bn, up gross margin to 37% (+3%p yoy)**

Source: EVN, KIS Research

**Figure 6. NPAT grew strongly by 47% yoy in 3Q25**

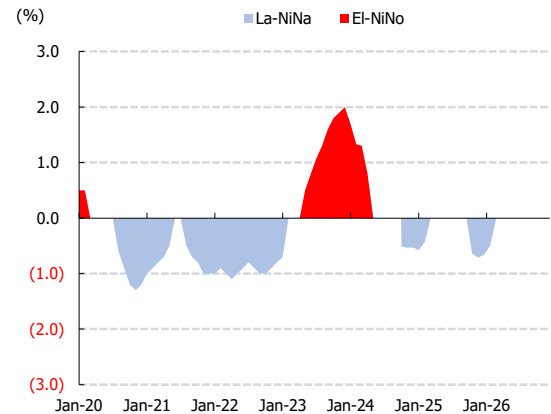
Source: NOAA, KIS Research

**Figure 7. Office leasing occupancy rate estimated to drop to 84% in 3Q25**



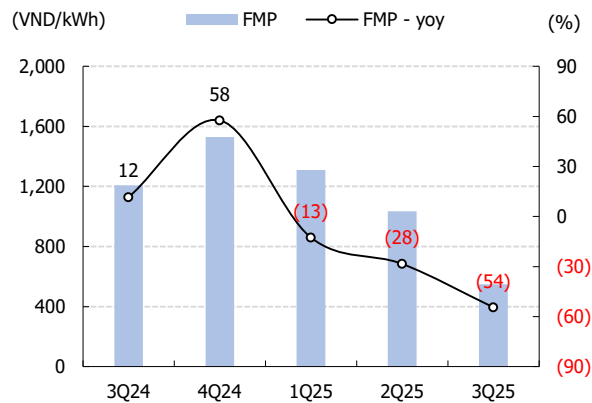
Source: EVN, KIS Research

**Figure 8. According to NOAA, the neutral phase expect last to the September - 2026**



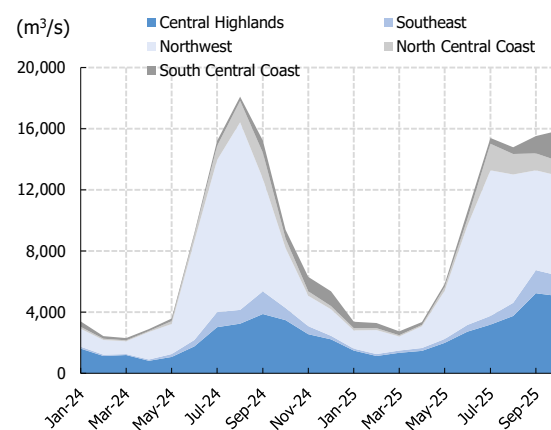
Source: EVN, KIS Research

**Figure 9. The FMP shows a trend continues to drop strongly at 54% yoy**



Source: EVN, KIS Research

**Figure 10. The water flow shows a positive trend as support from the neutral phase, expect last to the September 2026**



Source: EVN, KIS Research

## ■ Company overview

Refrigeration Electrical Engineering Corporation (REE) is a multi-sector business group established in 1977. After transitioning from a state-owned enterprise to a public company through equitization in 1993, REE became the first company to be listed on the Vietnamese stock exchange in 2000. Currently, REE operates in the fields of energy, water and environment, real estate, and M&E services.

**Balance sheet**

(VND bn)

| FY-ending Dec.               | 2024F  | 2025F  | 2026F  | 2027F  | 2028F  |
|------------------------------|--------|--------|--------|--------|--------|
| Current assets (Adj.)        | 11,286 | 11,989 | 14,824 | 16,328 | 19,303 |
| Cash & cash equivalent       | 5,636  | 6,370  | 9,209  | 10,601 | 13,533 |
| Accounts & other receivables | 3,130  | 2,952  | 2,996  | 3,073  | 3,102  |
| Inventory                    | 1,277  | 1,400  | 1,347  | 1,379  | 1,390  |
| Non-current assets (Adj.)    | 5,650  | 5,619  | 5,614  | 5,727  | 5,770  |
| Fixed Asset                  | 13,961 | 12,774 | 11,589 | 10,403 | 9,215  |
| Investment assets            | 6,199  | 6,199  | 6,199  | 6,199  | 6,199  |
| Others                       | 4,917  | 4,837  | 4,653  | 4,481  | 4,292  |
| Total assets                 | 36,362 | 35,799 | 37,264 | 37,411 | 39,009 |
| Advances from customers      | 999    | 1,129  | 1,146  | 1,175  | 1,186  |
| Unearned revenue             | 5      | -      | -      | -      | -      |
| Trade payables               | 724    | 819    | 831    | 852    | 860    |
| Others                       | 1,088  | 1,230  | 1,248  | 1,280  | 1,292  |
| ST debt & bond               | 1,254  | 467    | 1,888  | 1,888  | 1,888  |
| LT debt & bond               | 9,143  | 7,242  | 5,341  | 3,440  | 2,999  |
| Total liabilities            | 13,908 | 11,672 | 11,251 | 9,453  | 9,051  |
| Controlling interest         | 18,900 | 20,572 | 22,459 | 24,403 | 26,403 |
| Capital stock                | 4,710  | 4,710  | 4,710  | 4,710  | 4,710  |
| Capital surplus              | 1,013  | 1,013  | 1,013  | 1,013  | 1,013  |
| Other Reserves               | 416    | 416    | 416    | 416    | 416    |
| Retained earnings            | 12,761 | 14,434 | 16,320 | 18,264 | 20,265 |
| Minority interest            | 3,555  | 3,555  | 3,555  | 3,555  | 3,555  |
| Shareholders' equity         | 22,455 | 24,127 | 26,013 | 27,958 | 29,958 |

**Cash flow**

(VND bn)

| FY-ending Dec.      | 2024F   | 2025F   | 2026F   | 2027F   | 2028F   |
|---------------------|---------|---------|---------|---------|---------|
| C/F from operations | 3,818   | 5,484   | 5,541   | 5,502   | 5,566   |
| Net profit          | 2,722   | 3,348   | 3,777   | 3,893   | 4,005   |
| Depreciation        | 1,298   | 1,417   | 1,419   | 1,420   | 1,422   |
| Net incr. in W/C    | 3,854   | 5,177   | 5,539   | 5,640   | 5,681   |
| C/F from investing  | (869)   | (379)   | (322)   | (252)   | (179)   |
| Capex               | (830)   | (30)    | (34)    | (35)    | (35)    |
| Incr. in investment | (39)    | (349)   | (288)   | (217)   | (144)   |
| C/F from financing  | (1,724) | (4,371) | (2,379) | (3,858) | (2,455) |
| Incr. in equity     | (1,347) | -       | -       | -       | -       |
| Incr. in debts      | 3,452   | (787)   | 1,421   | -       | -       |
| Dividends           | -       | (1,683) | (1,899) | (1,957) | (2,014) |
| C/F from others     | 0       | -       | -       | -       | -       |
| Increase in cash    | 1,225   | 734     | 2,839   | 1,391   | 2,932   |

**Income statement**

(VND bn)

| FY-ending Dec.                                    | 2024F | 2025F | 2026F | 2027F | 2028F |
|---------------------------------------------------|-------|-------|-------|-------|-------|
| Net sales                                         | 8,384 | 9,476 | 9,619 | 9,864 | 9,958 |
| COGS                                              | 5,260 | 5,766 | 5,550 | 5,679 | 5,727 |
| Gross profit                                      | 3,124 | 3,710 | 4,069 | 4,185 | 4,230 |
| SG&A                                              | 696   | 666   | 666   | 682   | 689   |
| Operating profit                                  | 2,428 | 3,043 | 3,403 | 3,502 | 3,541 |
| Financial income                                  | 318   | 353   | 414   | 485   | 558   |
| Interest income                                   | 158   | 213   | 274   | 345   | 418   |
| Financial expenses                                | 791   | 765   | 757   | 811   | 811   |
| Interest expenses                                 | 738   | 63    | 55    | 109   | 109   |
| Other non-operating profit                        | 50    | -     | -     | -     | -     |
| Gains (Losses) in associates, subsidiaries and JV | 717   | 717   | 717   | 717   | 717   |
| Earnings before tax                               | 2,722 | 3,348 | 3,777 | 3,893 | 4,005 |
| Income taxes                                      | (6)   | (7)   | (8)   | (8)   | (9)   |
| Net profit                                        | 2,728 | 3,356 | 3,785 | 3,902 | 4,014 |
| Net profit of controlling interest                | 1,993 | 3,356 | 3,785 | 3,902 | 4,014 |
| EBITDA                                            | 4,688 | 4,829 | 5,251 | 5,423 | 5,537 |

**Key financial data**

| FY-ending Dec.        | 2024F  | 2025F  | 2026F   | 2027F   | 2028F   |
|-----------------------|--------|--------|---------|---------|---------|
| EPS                   | 4,232  | 7,124  | 8,037   | 8,284   | 8,522   |
| BPS                   | 40,126 | 43,677 | 47,682  | 51,810  | 56,057  |
| DPS                   | 2,123  | 3,574  | 4,032   | 4,156   | 4,275   |
| Growth (%)            |        |        |         |         |         |
| Sales growth          | (2.2)  | 13.0   | 1.5     | 2.6     | 0.9     |
| OP growth             | (17.8) | 25.3   | 11.8    | 2.9     | 1.1     |
| NP growth             | (2.1)  | 23.0   | 12.8    | 3.1     | 2.9     |
| EPS growth            | (8.9)  | 68.3   | 12.8    | 3.1     | 2.9     |
| EBITDA growth         | (17.8) | 25.3   | 11.8    | 2.9     | 1.1     |
| Profitability (%)     |        |        |         |         |         |
| OP margin             | 29.0   | 32.1   | 35.4    | 35.5    | 35.6    |
| NP margin             | 32.5   | 35.4   | 39.4    | 39.6    | 40.3    |
| EBITDA margin         | 29.0   | 32.1   | 35.4    | 35.5    | 35.6    |
| ROA                   | 7.7    | 9.3    | 10.4    | 10.4    | 10.5    |
| ROE (excl MI)         | 11.0   | 17.0   | 17.6    | 16.7    | 15.8    |
| Dividend yield        | 2.9    | 4.9    | 5.5     | 5.7     | 5.8     |
| Dividend payout ratio | 54     | 37     | 46      | 50      | 50      |
| Stability             |        |        |         |         |         |
| Net debt (VND bn)     | 4,761  | 1,339  | (1,981) | (5,273) | (8,646) |
| Net debt/equity (%)   | 21     | 6      | (8)     | (19)    | (29)    |
| Valuation (X)         |        |        |         |         |         |
| PE                    | 12.7   | 10.3   | 9.1     | 8.9     | 8.6     |
| PB                    | 1.8    | 1.7    | 1.5     | 1.4     | 1.3     |
| EV/EBITDA             | 17.2   | 13.7   | 12.3    | 11.9    | 11.8    |

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Prepared by: Research Dept

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