

Economic Perspectives

Vietnam's IFC: What to know? (P.1)

Vietnam's IFCs: From blueprint to action

Vietnam is entering a decisive stage in establishing International Financial Centers in Ho Chi Minh City and Da Nang. The initiative aims to mobilize global capital, expand markets, and reduce financing costs to support high growth and long-term development goals. Guided by a national roadmap, Vietnam is building the legal framework, governance, and infrastructure needed in 2025. With preferential policies, digital readiness, and skilled talent, the IFCs are expected to attract investment, enhance global connectivity, and make financial services a key driver of the economy.

Global IFCs: An empirical study on China and Singapore

Over the past three decades, China and Singapore have provided the most compelling examples of how IFCs can reshape national development. China's multi-hub model—Shanghai, Hong Kong SAR, and Shenzhen—has combined gradual liberalization with controlled innovation, enabling deeper integration into global markets. In contrast, Singapore has built Marina Bay into a globally connected IFC, elevating the city-state into the ranks of the world's leading financial centers. Together, these experiences demonstrate the strategic importance of IFCs in enhancing competitiveness and securing long-term economic growth.

Vietnam economic indicators

	25-Feb	25-Mar	25-Apr	25-May	25-Jun	25-Jul	corr.
FDI %YoY	9.1	9.9	7.7	9.6	8.8	10.1	-0.22
Retail sales %YoY	9.4	9.8	9.3	9.5	8.3	9.2	-0.17
Export %YoY	25.7	14.5	19.7	17.0	16.3	16.0	-0.07
Import %YoY	40.0	19.0	22.8	14.1	20.2	17.8	0.02
Trade balance (USD bn)	-1.5	1.6	0.6	0.6	2.8	2.3	-0.05
CPI %MoM	0.34	-0.03	0.07	0.16	0.48	0.11	-0.04
Credit %YoY	16.8	14.1	18.8	18.5	19.2	19.1	-0.28
USDVND %MoM	1.89	0.03	1.64	0.15	0.30	0.20	-0.32
PMI (pts)	49.2	50.5	45.6	49.8	48.9	52.4	-0.07
VNINDEX return (%)	3.2	0.1	-6.1	9.2	3.5	9.5	1.00

Source: SBV, GSO, Bloomberg, KIS

Notes Green = acceleration; yellow = deceleration; red = contraction.

Economy

Event

22 Aug 2025

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I. Vietnam's IFCs: From blueprint to action

Vietnam is entering a decisive stage in establishing its International Financial Centers (IFCs), strategically located in Ho Chi Minh City and Da Nang. These two dynamic poles are envisioned as twin engines, driving national growth and elevating Vietnam's position in the global financial landscape.

The IFCs are designed as comprehensive financial ecosystems, hosting leading institutions, exchanges, investment funds, payment infrastructure, and support services. Anchored by Resolution 222/2025/QH15 and Decision 114/QĐ-BCĐTTTC, the IFC initiative aims to expand Vietnam's capital markets, attract greater FDI inflows, lower medium- to long-term capital costs, and strengthen global financial connectivity.

The establishment of IFCs in Vietnam is a strategic step to mobilize global capital and drive institutional reform, supporting the country's long-term development goals. With the target of sustaining GDP growth above 8% and achieving its "centennial goals" for 2030 and 2045, the economy needs a capital boost far beyond domestic capacity. IFCs will act as gateways for international funding, channeling resources into infrastructure and technology, while also creating high-quality jobs and adding billions of USD to GDP, gradually making financial services a key pillar of the economy.

Table 1: Vietnam's advantage & IFC Vietnam's unique strengths

Vietnam IFC's Unique Strengths Vietnam's Advantage Strength in digital Tax incentive policies: A fast-growing and Educational & highstable economy. adoption & payment quality talent - Corporate income tax creating major infrastructure infrastructure: rate of 10% for 30 years. opportunities for Vietnam recorded With a network of Corporate income tax international 104.7mn mobile exemption for up to 4 leading universities financial services broadband and research years and 50% reduction (GDP growth in subscriptions as of institutes, training for up to the following 9 years. 2024 at 7.09% April, up 14.4% YoY. tens of thousands of - Exemption from import aiming to exceed According to Ookla. finance and 8% in 2025 and Vietnam's mobile technology duties on technical professionals each reach double-digit internet speed in April equipment, technology, reached 136.21 Mbps, and software solutions vear. 2026-2030). ranking 27th globally, Local government not domestically 1.5 times higher than budgets will support produced, imported for projects on ICT the world average training costs for university-level and infrastructure. above talents to management systems. serve the IFC's needs and large data centers of for a period of 4 years the IFC. starting from 2026. Strong global FDI Strategic location in National policy Modern urban & financial infrastructure: inflows, with over Southeast Asia, directly framework: USD38bn registered connected with Resolution The Government in 2024, reflecting Singapore, Hong Kong, 222/2025/QH15 & establishes IFCs in Ho Vietnam's growing Tokyo, and other global Decision 114/QĐ-Chi Minh City and Da role in global supply financial hubs. By May BCĐTTTC guide the Nang, forming a diverse 2025, Vietnam has development of IFCs ecosystem of financial chains and in Ho Chi Minh City manufacturing. participated in and services and supporting signed 17 FTAs. and Da Nang. industries, under special mechanisms and policies provided in Resolution

Source: Chinhphu.vn, KIS

Table 2. Vietnam IFC implementation roadmap (2025)

	-	
Deadline	Plan	Progress
Aug-25	Finalize IFC legal framework	On 13 August, The Ministry of Finance released the draft Decree on the establishment of International Financial Centers in Ho Chi Minh City and Da Nang.
Sep-25	Establish governance and regulatory bodies for IFC	On 01 August, Prime Minister Pham Minh Chinh signed Decision No. 1646/QĐ-TTg establishing the National Steering Committee on International Financial Centers, chaired by the Prime Minister.
	Develop IFC infrastructure and physical space	On August 19, Saigon Marina IFC Tower, the new landmark of Ho Chi Minh City, was officially inaugurated, marking the starting point for the IFC.
3Q25	Develop financial services, markets, and priority products	Several banks have shown interest in entering the crypto market: MB Bank plans to launch the first crypto exchange, TCBS has integrated crypto assets into its pricing board, and VPBank remains open to participation.
4Q25	Develop human capital and supporting IFC ecosystem	From July to December 2025, CIT plans to implement a series of strategic activities to prepare talent for IFC, including: Workshop Series "From Blockchain to International Financial Centers – A New Path for Vietnamese Enterprises" and enrollment for Advanced Training Programs on IFC and Digital Assets.
	International study and experience- sharing missions	On July 15, the Ho Chi Minh City – Astana (Kazakhstan) Business Roundtable concretized strategic cooperation, enabling the city to learn from successful international IFC models.
Ongoing	Coordinate and mon	itor implementation of the IFC roadmap

Source: Chinhphu.vn, KIS

II. Global IFCs: An empirical study on China and Singapore

In this decisive stage of establishing Vietnam's International Financial Centers, it is crucial to analyze successful IFC models to inform our own strategy. IFCs have become strategic pillars in the global economy, serving not only as hubs for banking and exchanges but also as nerve centers that direct capital flows, shape market trends, and enhance a nation's global standing. They provide liquidity, transparency, and robust risk management, thereby stabilizing national financial systems while attracting international investment. By fostering supportive industries and transferring advanced knowledge and technology, IFCs also generate broader socio-economic benefits, from business expansion and infrastructure development to innovation and sustainable growth. The experiences of China and Singapore highlight how different approaches to building IFCs can rapidly elevate global reputation and strengthen competitiveness.

The IFC landscape in China is defined by a unique and complementary dynamic between its major financial hubs: Shanghai, Hong Kong, and Shenzhen. This multi-hub strategy allows China to pursue international financial integration while maintaining a high degree of control over its capital account. Each city plays a distinct and crucial role, leveraging different mechanisms to manage capital flows and foster specific financial activities.

Table 3. Comparison Shanghai, Hong Kong and Shenzhen

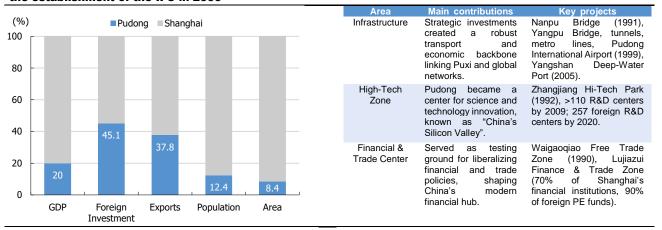
	Shanghai	Hong Kong	Shenzhen
Strength	Leading city in urban & hinterland economy Developed stock & FX markets Strong financial reputation Most foreign MNC HQs	Free capital mobility Common law & strong regulation Gateway linking China & world Hub for IPOs & offshore RMB	Close to Hong KongHighest productivityStrong IT industry
Weakness	Not national power center Lacks global banks Few domestic MNC HQs	Small hinterland, no industrial base Over-reliant on finance & real estate Rising competition from Mainland cities	Small hinterland Few MNC HQs Overshadowed by Hong Kong

Source: Chen, K., & Chen, G. The rise of international financial centers in mainland China. J. Cities (2014), , KIS

Shanghai represents the state-directed model for financial liberalization. Its development has been a deliberate process, with the Pudong New Area serving as a prime case study of this success. Pudong was designated as a special economic zone and became the heart of Shanghai's financial infrastructure, significantly contributing to the city's GDP. Through key mechanisms like the Shanghai Pilot Free Trade Zone (FTZ) and its Free Trade Account (FTA) system, Shanghai created a crucial "intermediate zone" that allows for controlled financial liberalization. This approach provides a conduit for international capital to flow in and out of China, preventing speculative inflows from disrupting the domestic economy. This strategic approach has yielded impressive results: the city's financial sector contributed 18.3% to its GDP in 2023, and its international ranking has risen to #5 globally in the GFCI.

Figure 1. Pudong's contribution to Shanghai after the establishment of the IFC in 2000

Table 4. Key contributions of Pudong to Shanghai



Source: Shanghai Municipality Government official website (2002), KIS

Source: Development and Opening Up of Pudong, Zhangjiang Hi-Tech Park, Lujiazui Finance & Trade Zone, Shanghai Foreign Investment White Paper (2020), KIS

Table 5. Summary of reforms in the Shanghai Pilot Free Trade Zone

Area of Reform	Key Features & Policies
	• Financial institutions can build a separate Free Trade Accounting Unit.
1. Free trade	• Both domestic currency (RMB) and foreign currencies are regulated by the same rules.
accounts	Both organizations and individuals are qualified to open accounts.
	 Used to settle cross-border capital transactions under current account and direct investment.
2. Currency exchange	 Banks can directly process cross-border payment, receipt, and exchang for direct investments by enterprises.
and remittance for	 Eligible individuals employed in the FTZ can make various kinds overseas investments, including securities.
investment and financing	• Financial institutions and enterprises in the FTZ can invest and trade Shanghai's securities and futures markets.
3. Interest rate marketization	The interest cap on retail foreign currency deposits was removed
	• Financial institutions can independently price foreign currency deposi for enterprise clients.
marketization	The interest cap for individual clients will be removed later.
	Banks can provide cross-border RMB settlement services directly for current and direct investment accounts.
4. RMB cross-border	 Non-bank financial institutions and enterprises in the SPFTZ can borro RMB funds from overseas (with a limit).
use	 Enterprises can build RMB fund pools to facilitate double-direction flo within their group.
	 Banks can provide RMB settlement services to cross-border e-commerc organisations.
	 The basic policy is: "first-line decontrolled; second-line controlled safe and efficiently."
5. Trade facilitation	 Customs: Allows entering the FTZ first and then applying for custom declaration; simplifies documents.
	 Inspection & Quarantine: Adopted paperless customs clearance ar accepts third-party inspection results.
	 Joint Operations: A "one application, one inspection, and one pass system is jointly conducted.

Source: The World Economy (2016), KIS

Table 6. Assessing the effect of the SPFTZ (2013 - Sep 2014)

Area of Progress	Results & Key Figures
New Registered Enterprises	 Total new registered enterprises: 12,547 Domestic investment enterprises: 10,788 Foreign investment enterprises: 1,759 The proportion of foreign investment enterprises steadily increased from 11.6% to 24.9%. 1,581 foreign enterprises preferred the new registration method in the SPFTZ.
Financial Innovation	 Free Trade Accounts: 484 accounts were opened by enterprises with an RMB balance of about 90mn. RMB money ponds: 28 enterprises built them, with a balance of RMB16.9bn. RMB cross-border settlement: Amounted to RMB111.5bn. RMB finance from abroad: 71 enterprises were involved, with a balance of RMB16.06bn. Financial Institutions with Business: Included 14 Chinese banks, 23 foreign banks, 11 insurance companies, and 3 security companies.

Source: The World Economy (2016), KIS

As part of China's strategy to develop specialized financial hubs, Shenzhen has emerged as a key IFC focused on technology and innovation, acting as a "policy laboratory" for the mainland. Its focus on Fintech and digital payments complements the broader network by driving innovation within the controlled capital environment of the mainland. Shenzhen has become a hub for tech giants like Huawei and Tencent, providing a dynamic environment for Fintech companies and playing a critical role in developing China's digital economy. The synergy between Shanghai's deep domestic market and Shenzhen's tech-focused, controlled environment allows China to benefit from financial integration without fully liberalizing its capital account.

Table 7. HongKong and Shenzhen: IFC roles

	Capital Account & Control	Financial Products & Innovations	Transformative Role of IFC
Hong Kong IFC	Already an open financial hub with common law system, but limited in scale; capital account fully liberalized since 1970s	world's largest offshore RMB center, dominant in IPO markets, and pioneer in derivatives, wealth management, and cross-border bond connect schemes.	gateway IFC, channeling global capital into mainland firms and serving as a testing ground for RMB internationalization. The IFC status magnified Hong Kong's financial GDP
Shenzhen IFC	Before IFC (pre-1990s): Small, manufacturing-driven economy with tight mainland capital controls. After IFC (1990–present): Operates under a controlled capital account, serving as a "policy laboratory" for financial reforms—limited liberalization within experimental zones (e.g., Qianhai).	digital payments, and tech-driven financial services; pilot programs in green finance, blockchain, and cross-border e-CNY applications.	IFC to Hong Kong, driving innovation in financial technology under a semiclosed capital regime. Strengthens integration between tech and finance while supporting national

Source: hkma.gov.hk, At Kiel University, KIS

Hong Kong SAR serves as the most internationally oriented financial hub in China's IFC network, defined by its open capital account and deep integration with global markets. Unlike Shanghai's domestic anchor role or Shenzhen's policy laboratory function, Hong Kong SAR offers full financial liberalization, making it the world's largest offshore Renminbi hub and a leading IPO market. With financial services contributing over one-fifth of GDP, it provides global investors access to Chinese markets free from capital controls, reinforcing its distinctive position within the regional financial architecture.

While China has been building out its multi-hub network, Singapore emerges as one of Asia's foremost international financial centers, often positioned as the natural peer and direct competitor to Hong Kong SAR. Both IFCs share a common foundation of open, rules-based frameworks, advanced financial infrastructure, and globally recognized regulatory standards. However, while Hong Kong SAR's identity is deeply tied to its gateway function into mainland China—anchored by its liberalized capital account and status as the world's largest offshore RMB hub-Singapore has built its prominence on serving as a truly global platform. Its financial sector, contributing about 15% of GDP, focuses on wealth management, foreign exchange trading, and insurance services, catering to a broad international clientele across Asia-Pacific and beyond.

The two centers thus complement and compete with each other: Hong Kong SAR channels global capital into China's onshore markets under an open regime, while Singapore positions itself as the international node for Southeast Asia and the wider Asia-Pacific. Together, they reinforce the region's financial architecture-Hong Kong SAR by bridging China with the world, and Singapore by anchoring Asia's global connectivity.

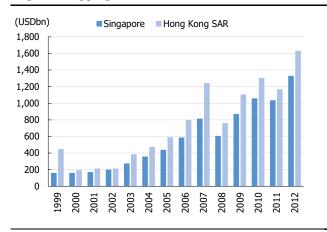
Table 8. Hong Kong vs. Singapore as International Financial Centers

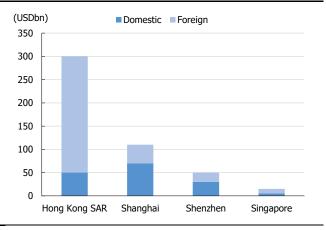
Criteria(s)	Hong Kong SAR	Singapore
Capital Account & Regulation	cornerstone of its IFC role,	Managed liberalization; gradual financial opening aligned with macroeconomic stability and risk control.
Economic Contribution		Financial sector contributes ~15% of GDP, showing balanced but robust integration with domestic and regional economy.
Strategic Orientation	especially for RMB offshore	Positioned as ASEAN's financial hub , emphasizing international diversification and global wealth management.
Financial Products & Strengths	and offshore RMB bond	Leading in FX trading, commodity derivatives, and asset/wealth management, especially for Asian HNWIs.
Institutional Framework		Strong state-led governance, with industrial policy actively supporting fintech and financial innovation.
International Role	markets and Mainland China;	Serves as a regional anchor for Southeast Asia , attracting multinational corporations and global investors.

Source: IMF, KIS

Figure 2. Aggregate AUM

Figure 3. IPOs in Asian Financial Centers





Source: IMF, KIS Source: IMF, KIS

Macro scorecard

	25-Mar	25-Apr	25-May	25-Jun	25-Jul	3Q24	4Q24	1Q25	2Q25	2021	2022	2023	2024
Real GDP growth (%)						7.43	7.55	7.05	7.96	2.58	8.02	5.05	7.09
Registered FDI (USD bn)	2.57	4.08	2.82	3.14	2.57	9.59	13.44	10.98	10.54	31.15	27.72	36.61	38.23
GDP per capita (USD)										3,725	4,110	4,285	4,479
Unemployment rate (%)						2.23	2.22	2.20	2.22	3.22	2.32	2.26	2.24
Export (USD bn)	31.11	38.51	37.45	39.49	42.27	108.6	105.9	102.84	116.93	335.7	371.85	355.5	405.5
Import (USD bn)	32.66	36.88	36.87	36.66	40.00	99.7	101.9	99.68	112.52	331.1	360.65	327.5	380.8
Export growth (%)	25.67	14.49	19.75	16.31	15.95	15.82	11.46	10.64	18.03	18.74	10.61	-4.4	14.3
Import growth (%)	39.99	18.99	22.95	20.16	17.77	17.19	14.91	17.03	18.77	25.9	8.35	-8.9	16.7
Inflation (%)	2.91	3.13	3.12	3.57	3.19	3.48	2.87	3.22	3.31	1.84	3.15	3.25	3.63
USD/VND	25,530	25,565	25,983	26,121	26,199	24.093	25,386	25,565	26,121	22,790	23,650	23,784	25,386
Credit growth (%)	15.7	16.3	18.53	17.48	19.12	16.1	13.8	16.3	17.48	13.61	14.2	13.7	13.8
10Y gov't bond (%)	3.18	3.06	3.20	3.34	3.45	2.66	2.94	3.06	3.34	2.11	5.08	2.39	2.94

Source: GSO, Bloomberg, FIA, IMF

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